

Better Health for All*County of Santa Clara Health System*

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DATE: October 28, 2021

TO: Honorable Members of the Board of Supervisors
Jeffrey V. Smith, M.D., J.D., County Executive

FROM: René G. Santiago, Deputy County Executive/Director, County of Santa Clara Health System (Health System) DS
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Sherri Terao, Director of Behavioral Health Services Department (BHSD) DS
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SUBJECT: Timeline, Workplan, and Participants to Address School Linked Services (SLS) Needs

During the September 14, 2021, Board of Supervisors' Meeting (Item No. 21), Supervisor Ellenberg requested that the BHSD provide an off-agenda report with a more detailed timeline, workplan, and roster of participants expected to address the work needed to braid funding and address gaps as outlined in the September 14th report (ID# 107427).

The BHSD is committed to closing the gap in services to existing SLS school districts and expanding services to all other non-SLS school districts in Santa Clara County. This gradual process involves extensive partnerships around the blending and braiding of various sources of funding. The BHSD is working closely with school districts and the Santa Clara County Office of Education (SCCOE), as well as intently making the necessary partnerships with managed care plans (MCPs) to this end.

County Behavioral Health Partnership with School Districts

Throughout Fiscal Year (FY) 2022 and through FY 2023, the BHSD will refine and expand the SLS Initiative programs, which includes the SLS Family Engagement (FE), Prevention and Early Intervention (PEI), and SLS Behavioral Health (SLS BH) in all school districts in Santa Clara County. In the Summer of 2021, BHSD outreached to 7 school districts and identified funding for a SLS Coordinator at each school district through the FE program. The BHSD is currently working with its Mental Health Services Act (MHSA) Team and Finance Team to identify funds to continue expansion of the SLS FE program in the remaining 10 non-SLS school districts. Following the identification of funds, the BHSD (in collaboration with SCCOE) will outreach to the 10 school districts to discuss co-investment through the blending of funding and implementation of this program to support the coordination and organization of all programs, supports, and services at the school districts.

Provided school districts are interested in participating with BHSD in the SLS Initiative, this phased expansion of the SLS FE program and SLS Coordinators would secure family engagement activities, service coordination, and navigation at all 32 school districts as a foundational step to the expansion of PEI and SLS BH as needed.



County Behavioral Health Partnership with School Districts and MCPs

To develop an approach where braided funding for services can be leveraged by schools, the Department of Health Care Services (DHCS) has held three stakeholder meetings to gather information for the Student Behavioral Health Incentive Program (SBHIP). Stakeholders include MCPs, Local Educational Agencies (LEAs), as well as other county behavioral health departments. The SBHIP design, implementation, and post planning is spread out over the next 4 years to develop the infrastructure to sustain funding and programming. It incentivizes partnerships between schools and county behavioral health MCPs to build infrastructure and to increase access to services with a particular focus on prevention and early intervention services. The BHSD is meeting with SCCOE and Santa Clara Family Health Plan (SCFHP) to prepare in partnership with the 3 entities to respond timely manner Requests for Applications (RFA) are released. The BHSD reports on the Health and Hospital Committee (HHC) on a monthly basis on any news it will receive regarding RFAs and funding opportunities from the State level. **(See Table 1: SBHIP Timeline in the Appendix).**

Workplan Timeline

The workplan to close service gaps and braid funding is based on existing resources and will be adjusted as more funds are identified locally and/or through the SBHIP and MCP braided funding. Phase one of the workplan includes expanding Tier 1 supports and services, which includes expanding the SLS Family Engagement program and the SLS Coordinator role to all Santa Clara County school districts. The engagement with new school districts includes discussions on co-investment and the financial braiding between school district general funds and the MHSA funding to implement the FE program. Co-investments include each school district's commitment to the partnership, funding for FE activities, and co-funding in personnel. Phase two includes increasing and expanding the PEI program, while Phase 3 includes increasing SLS BH to meet expected Tier three supports and services for Medi-Cal beneficiaries and developing a bundled rate/package for MCPs. Lastly, Phase four includes increasing crisis support services and expanding intensive services and engaging the MCPs in discussions about services. **(See Table 2: Workplan Timeline in Appendix).**

In early November 2021, the BHSD will meet with the Mental Health Services Oversight and Accountability Commission (MHSOAC) regarding partnerships with MCPs in California and learn about the partnerships that have been formed in other states with the purpose of closing the gaps in services for Medi-Cal beneficiaries and children covered by commercial insurance. In addition, the BHSD and SCCOE will meet with Santa Clara Family Health Plan (SCFHP) in early November 2021 to discuss the SBHIP funds and the State's expectations on access and allocation of services.

Participants

To address the work needed to braid funding and address gaps in school-based behavioral health resources, including School Linked Services, the BHSD and SCCOE will bring together existing Executive Steering Committees such as the SLS, School Based Behavioral Health (SBBH)

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Resources, and the Mental Health Student Services Act (MHSSA) with the goal of expanding school-based resources to all youth in Santa Clara County schools. In addition to the Executive Steering Committees, the BHSD will include both the BHSD and SCCOE Finance Teams to support financial planning and development of bundled packages to present to the MCPs. The BHSD and SCCOE will combine committee members and/or components of each committee to address school-based behavioral health resources overall. The BHSD and SCCOE will also include feedback and input from stakeholders and Youth Advisory Group to move the workplan forward. **(See Table 3: List of Executive Steering Committee participants in the Appendix).**

Next Steps

The BHSD will continue to gather data and outcomes in preparation of responding to RFAs. The BHSD and SCCOE will also continue to meet with the Executive Steering Committees and stakeholders with the goal of expanding school-based resources to all Santa Clara County schools. The BHSD will present financial plans MCP presentation to the BHSD Finance and Executive Teams in late Fall 2021.

- cc: Miguel Marquez, Chief Operating Officer
- James R. Williams, County Counsel
- Tiffany Lennear Acting Clerk of the Board
- Chief Board Aides
- Bianca Jones, OBA
- Agenda Review Administrator

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APPENDIX

Table 1: SBHIP Timeline

Month/Year	Planning Period	Milestones	Next Steps
August-December 2021	Design	<ul style="list-style-type: none"> Stakeholder engagement and education Develop metrics, interventions, and goals Determine payment structure to MCPs Develop structures for implementation 	November 4, 2021 – Stakeholder Meeting: Financial Model December 2021 – Stakeholder Meeting: Incentive Plan and Implementation
January 2022-December 2024	Implementation	<ul style="list-style-type: none"> Continue stakeholder education MCP assessment/gap analysis with technical assistance MCPs design and implement interventions MCPs receive payments based on metrics achieved 	Next steps to be collaboratively defined by stakeholders
January 2025 and beyond	Post-SBHIP	<ul style="list-style-type: none"> Behavioral Health (BH) infrastructure in schools is strengthened, benefiting both Medi-Cal and non-Medi-Cal students More MCPs and Local Education Agencies (LEAs) have contracts to support Medi-Cal payment Relationships between MCPs, LEAs and County BH are strengthened to support coordination of services 	Next steps to be collaboratively defined by stakeholders

Source: SBHIP Stakeholder Meeting Three, October 7, 2021

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Table 2: Workplan Timeline

Timeline	Phases	Activities	Status
June 2021- February 2022	Phase 1: Expand Tier 1 Supports and Services	Expand SLS FE program to all school districts	In progress. <ul style="list-style-type: none"> 15 school districts have the SLS FE program 2 school districts have confirmed participation in the FE program 5 school districts are pending Next Steps: Engage remaining 10 school districts.
		Identify and promote fundamental psychoeducation trainings	Completed. <ul style="list-style-type: none"> Mental Health 101 or Mental Health First Aide (provided by BHSD) Trauma Informed 101 (provided by BHSD) Substance Use Prevention – A parent’s guide (provided by BHSD) Suicide Prevention (provided by BHSD and COE)
		Expand Universal Screening	In progress. Healthier Kids Foundation (HKF) slated to start screening at two school districts in Fall 2021 Next Steps: Partner with SCCOE to develop screening in Wellness Centers. Expand screening to SLS Coordinators.
		Increase Family Engagement Activities	In progress. First SLS Resource Training held on 10/8/21 and will continue bi-monthly to promote resources and programs that can be provided to all school districts.
August 2021- December 2022	Phase 2: Expand Tier 2 Supports and Services	Identify core group topics (i.e., skills, parent workshops, restorative practices, non-medical necessity groups)	In progress. The BHSD is meeting with school administration and CBOs to identify core groups. Next Steps: Continue engaging with CBOs and school districts on reviewing behavioral and emotional trends and identifying core



		Expand SLS PEI program	<p>behavioral, emotional, and skill building groups.</p> <p>Completed.</p> <ul style="list-style-type: none"> • 10% increase allocation in Q1 amendments to all existing CBO contracts • Expand program to Sunnyvale Elementary School District (SESD), Fremont Union High School District (FUHSD), Campbell Union High School District (CUHSD), Orchard School District (OSD), and Milpitas Union School District (MUSD). <p>Next Steps:</p> <ul style="list-style-type: none"> • Finalize service agreements with new school districts (FUHSD, CUHSD, OSD, MUSD) and contract amendments with CBOs in Q2. • Expand program, over time, to meet to provide Tier 2 supports
<p>August 2021-December 2022</p>	<p>Phase 3: Expand SBBH Tier 3 resources to Medi-Cal beneficiaries and uninsured students.</p>	<p>Expand SLS BH program (i.e., individual, group, family therapy)</p>	<p>Completed.</p> <ul style="list-style-type: none"> • 10% increase allocation in Q1 amendments to all existing CBO contracts • Expand program to FUHSD, CUHSD, OSD, and MUSD. <p>Next Steps:</p> <ul style="list-style-type: none"> • Finalize service agreements with new school districts (FUHSD, CUHSD, OSD, MUSD) and contract amendments with CBOs in Q2. • Increase capacity, over time, to meet needs of 10% of Medi-Cal beneficiaries expected to receive Tier 3 interventions. • Develop bundled rate/package for MCPs • Meet with MHSOAC and MCPs at State level to establish relationships and discuss leveraging resources and funding



August 2021-June 2022	Phase 4: Expand Crisis and Intensive Support Services	Increase crisis and intensive support services.	<p>Completed</p> <ul style="list-style-type: none"> • Increase Mobile Response and Services program by 10% to serve all students • Extend Intensive Full-Service Partnership to two school districts <p>Next Steps:</p> <ul style="list-style-type: none"> • Engage MCPs in discussions to consider bundled rate/package
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Table 3: List of Executive Steering Committee Participants

Name	Organization/Agency	Committee
Elizabeth Franco	SCCOE	SBBH, MHSSA
Catherine Aspiras	SCCOE	SBBH, MHSSA, SLS
Zelia Faria Costa	Behavioral Health Services Department	SBBH, MHSSA, SLS
Mary Ann Dewan	Santa Clara County Office of Education	SBBH, MHSSA, SLS
Anisha Munshi	Santa Clara County Office of Education	SBBH, MHSSA
Misty Hartung	School District: District 1	SBBH
Jennifer Klassen	School District: District 2	SBBH
Dr. Joseph McCreary	School District: District 3	SBBH
Theresa Molinelli	School District: District 4	SBBH
Makenzie Gallego	School District: District 5	SBBH
TBD	FIRST5	SBBH, SLS
Kathy Forward	National Alliance on Mental Health	SBBH, MHSSA
Vic Ojakian	Suicide Prevention Committee	SBBH, MHSSA
Mike Simms	Probation Department	SBBH
Debra Porchia-Usher	Social Services Agency/Department of Family and Children Services	SBBH, MHSSA, SLS
Chris Arriola	District Attorney Office	SBBH
Hilary Armstrong	CEO's Office	SBBH
Arcel Blume	Office of Cultural Competency	SBBH, SLS
Steve Eckert	Community Based Organization - Alum Rock Counseling Center	SBBH, MHSSA



Elizabeth Alvarez	Community Based Organization - Franklin McKinley Children's Initiative/Catholic Charities	SBBH
Jacquelyn Harlow Torres	Community Based Organization - Uplift Family Services	SBBH
Elena Cacace	Community Based Organization - CASSY	SBBH
Marico Sayoc	Community Based Organization - CASSY	SBBH
Michele Lew	The Health Trust	MHSSA
Sarita Kohli	AACI	
Stephanie Kleinheinz	School Health Clinics of Santa Clara County	MHSSA
Camille Llanes-Fontanilla	Somas Mayfair	MHSSA, SLS
Reymundo Espinoza	Gardner Clinic	MHSSA
Superintendents	Santa Clara County School Districts	MHSSA, SLS
Cindy McCown	Second Harvest Food Bank	SLS
TBD	BHSD Finance	SBBH, SLS
TBD	SCCOE Finance	SBBH